NEMA RAS Mission Agenda, September 27-29, 2023	
09:30 - 14:30	NEMA WB team meeting and topics for discussion:
	- Progress on asset needs assessment
	- Additional technical information received from ANAR/RBAs
	<ul> <li>Progress on financial models and scenario development</li> </ul>
	<ul> <li>Additional economic information received from ANAR/RBAs</li> </ul>
	<ul> <li>Progress on drafting Deliverable 3</li> </ul>
	- AOB
11:00 - 11:15	Coffee break
12:30 - 13:45	Lite lunch
14:30 - 18:00	WB meeting with ANAR/MEWF and topics for discussion:
	- Stakeholders' workshop on good EU MS experience in financing water
	infrastructure
	- Individual discussions with key stakeholders – MoF, Hidroelectrica and ARA
	- Discussion on Deliverable 3 ToC and new revenue sources (presentation of
	initial results)
16:00 - 16:15	Coffee break
16:15 – 18:00	WB meeting with ANAR/RBAs
	<ul> <li>Refreshment on NEMA approach and state of play</li> </ul>
	<ul> <li>Information shared with ANAR/RBAs on asset need assessment and financial</li> </ul>
	modelling of scenario and results
	<ul> <li>What feedback is required from ANAR/RBAs and by when</li> </ul>
	- Discussion and AOB
18:00 - 18:30	NEMA WB team meeting and topics for discussion:
	<ul> <li>Preparation for workshop on international experience</li> </ul>
	Preparation for the individual stakeholders' meetings
	Thursday – September 28, 2023
00.00 00.20	(WB 9 <sup>th</sup> floor, room 9-1)
09:00 - 09:30	Registration and coffee – all stakeholders
09:30 – 13:30	Workshop with key Romanian stakeholders on good experience in managing and
	<b>financing water infrastructure in EU MS</b> <b>Objective:</b> to inform key stakeholders on the progress of strengthening the economic
	mechanism by presenting good international practices to manage and finance water
	resources and flood protection infrastructure from Austria, France, Poland, Spain and
	the Netherlands.
09:30 - 09:50	Opening remarks (MEWF, ANAR, WB)
09:50 - 10:00	Summary of the Court of Auditors' report (MEWF)
10:00 - 10:20	<b>NEMA progress review</b> (ANAR) outlook upcoming meeting and next steps (WB)
10:20 - 10:50	Management of water resources – good EU MS practices (WB)
10:50 - 11:10	Coffee break
11:10 - 11:40	Financing of water infrastructure – good EU MS practices (WB)
11:40 – 12:30	<b>Open discussion</b> (on good international practices and how they can be utilized in
	Romania, all stakeholders)
12:30 - 13:30	Lite lunch
14:30 - 18:00	Individual stakeholders' meetings:
	- Meeting with the MoF (at their premisses if needed, ANAR/MEWF, WB)
	- Meeting with Hidroelectrica (at their premisses if needed, ANAR/MEWF, WB)

	- Meeting with ARA (at their premisses if needed, ANAR/MEWF, WB)
	Topics for discussion: NEMA progress, ideas for strengthening the economic
	mechanism, structured questions for stakeholders' feedback
Friday – September 29, 2023	
(WB 9 <sup>th</sup> floor, room 9-1)	
09:30 - 10:30	WB wrap-up with ANAR/MEWF
10:30 - 10:45	Coffee break
10:45 - 12:30	Wrap-up with NEMA WB team